Schedule 1

Initial Budget

Yellow Corp and Subsidiaries

Cash Flow Forecast

For Week Ending 8/11

(\$ 000s)

| (φ 0005) | | |
|---|------------------------------|----------|
| Week Ending Act./Fct. | 8/11/2023 <i>Fct.</i> | |
| Total Receipts | \$ | 30,000 |
| Operating Disbursements | | |
| Payroll & Related | \$ | 7,615 |
| Other Opex | | 3,129 |
| Total Operating Disbursements | \$ | 10,744 |
| Professional Fees Reserve ⁽¹⁾ | | - |
| Accrued Pre-Petition Wages ⁽²⁾ | | 8,450 |
| Prepetition Vendors & Taxes | | 500 |
| Total Restructuring | \$ | 8,950 |
| Interest and Adequate Protection | \$ | - |
| Total Disbursements | \$ | 19,694 |
| Total Net Cash Flow | \$ | 10,306 |
| (+/-) ABL Paydown (80% of receipts) | | (24,000) |
| Total Net Cash Flow Including ABL Paydown | \$ | (13,694) |
| Unrestricted US and Canada Cash Rollforward (3) | | |
| Beginning Cash Balance | \$ | 38,855 |
| (-) ABL Paydown (80% of receipts) | | (24,000) |
| (-) ABL Paydown (One-Time) | | (16,500) |
| (+/-) Net Cash Flow | | 10,306 |
| (+) DIP TL Proceeds | | - |
| Ending Cash Balance | \$ | 8,661 |
| Net ABL Exposure (4) | \$ | 235,383 |
| Restricted Cash | | 131,949 |
| | | |

Notes:

- (1) Assumes all professional fees are funded into a reserve as incurred
- (2) Prepetition salaries for ongoing employees and other benefits are included in operating disbursements
- (3) Includes approximately CAD \$1.9 million (translated at \$0.749) and USD \$0.4 million held by the Canadian debtors
- (4) Ending ABL Exposure equal to 102% of outstanding letters of credit net of restricted cash